

Building a Workplace Violence Prevention Program

Heightened awareness of workplace safety, whether due to an unfortunate event or a legislative requirement, such as <u>California's Senate Bill 553</u>, has corporate security teams searching for solutions to help them set up their Workplace Violence Prevention Programs. A robust Workplace Violence Prevention Program helps security teams better understand, respond to, and mitigate concerning situations.

But how do you actually create a Workplace Violence Prevention Program for your organization? If your organization has a violence prevention program, is it time to conduct a health check to ensure it has all the necessary components?

We've created the following checklist to help guide you as you assess program needs

Define What Concerns You

Identify major sources of threatening or concerning behavior facing the organization:

Disgruntled current or former employee	
Concerning social media posts	
Employees feeling unsafe	
Fixation on, or unusual interest of, the CEO or executive	
Stalking	
Hostile employee	
Concerns about termination	
Signs of desperation/suicidality	
Domestic violence impacting employees	
Other(s)	

TIP: When building your Workplace Violence Prevention Program, make sure to include <u>threat assessment</u> <u>experts</u> (with case experience) in all stages of operations, from program development to regular program operations assessments.

Establish a Workplace Violence Prevention Policy

Review and update the current policy

The policy should include, at a minimum, the following elements:

States a commitment to a safe work environment and <u>defines workplace violence</u> and threats as violations of the policy

Requires reporting of any threatening or concerning behavior or behavior that is prohibited under the policy

Identifies multiple ways to report and assures discretion and non-retaliation for good-faith reports

Outlines consequences of policy violations

Encourages employees to report any restraining order sought or obtained

Utilizes a technology solution to record, investigate, manage, and report workplace violence incidents

Create a Multi-Disciplinary Team to Address Concerning or Threatening Behavior Affecting the Workplace

The members should represent various areas of experience/expertise, such as:

Corporate Security or Local Law Enforcement	
Human Resources/People	
Employee Health and Wellness	
Employee Assistance Program (EAP)	
Legal	
Information Technology	
Public Relations	
Other(s)	

TIP: Ontic provides your team with a collaborative, end-to-end case management solution. Escalate workplace violence incidents into investigations that your team can collaborate and act on. Your team can conduct thorough research and access always-on monitoring for case updates — all in the Ontic Platform.

Create Threat Assessment and Management Protocols

The protocols should include steps to:

Triage initial reports to see if a threat assessment should be conducted

Gather additional information in order to understand the situation (collecting the dots)

Assess the information gathered to determine whether to implement protection, intervention, and/or mitigation strategies (connecting the dots)

Implement a risk mitigation or management plan where necessary

Monitor the situation and update the assessment when new information becomes known

Close the case

Establish a threshold to involve outside experts, if needed

Provide Workplace Violence Prevention Training

The training should be specific to the needs of the various constituencies:

Detailed training and tabletop exercises on workplace violence prevention procedures for the Threat Management Team	
Training for supervisors and managers on what behaviors should prompt monitoring or reporting to the Threat Management Team	
Awareness training for all employees on the organization's workplace violence prevention policy, the behaviors that should be reported to the Threat Management Team, and understanding why it's important to report concerns to the Team	

Identify Risk-Mitigation Resources That Can Be Used For Intervention

The resources can be identified within the organization, within the community, and/or available remotely, such as:

Employee Assistance Program	
Ombudsman program	
Financial counseling/credit counseling	

TIP: It's important to identify outside experts to supplement the organization's internal expertise.

Domestic violence shelter and related community resources	
Victims' advocate resources	
Veterans' resources	
Local law enforcement liaison	
Other resources i.e. the ASIS WPV Standard (2020)	

Keep Records of Workplace Violence Incidents

Now that you have all the elements in place to handle workplace violence incidents, are you also keeping track of them?

Establish a mechanism for record-keeping that ensures contents are handled confidentially, and that information is shared only on a need-to-know basis

Include specificity to threats, violence, and other concerning behaviors

Consider memorializing and archiving closed cases, as some may need to be reopened based on new information

Proactively evaluate behavior signals and investigate incidents to prevent violence in the workplace

<u>Ontic's Incidents, Investigations, and Case Management</u> solution is purpose-built within an end-to-end threat management solution for early capture of concerning behavior signals, pre-incident indicators, and alerts from many sources to help security teams mitigate the risk of violence.

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